



Public Hearing FY2017 Budget

North Middlesex Regional School District

Fiscal Year 2017 Budget Schedule

October 5, 2015	Budget goal setting meeting with finance committee
November 09, 2015	Business Manager distributes FY17 budget information to budget leaders
November 16, 2015	Finance committee meeting
November 09 – November 20, 2015	Business Manager and Superintendent of Schools meet with budget leaders to establish budget priorities
November 20, 2015	New budget requests due from budget leaders
December 14, 2015	Finance committee meeting at 6:00 PM
January 06, 2016	Business Manager presents budget drafts to SAC
January 11, 2016	School Committee meeting with budget leaders for individual budget presentations at 7:00 PM
January 25, 2016	School Committee meeting with budget leaders for individual budget presentations at 7:00 PM
January 25 – 29, 2016	Anticipated dates of Governor's Budget
February 03, 2016	Budget revisions presented to SAC for feedback/revisions
February 10, 2016	Finance committee meeting at 6:00 PM
February 19, 2016	Proposed FY17 budget posted online
February 22, 2016	Public Hearing on FY17 budget (snow date: February 23, 2016)
February 24, 2016	Meeting with Ashby Board of Selectmen/FINCOM re: FY17 budget
February 25, 2016	Joint meeting with Town Administrators, BOS and FINCOM to discuss FY17 budget 6:30 – 8:00pm
February 29, 2016	Meeting with Pepperell Board of Selectmen/FINCOM re: FY17 budget
March 1, 2016	Meeting with Townsend Board of Selectman/FINCOM re: FY 17 budget

District Priorities 2015-2016

- Develop Prek-12 curriculum maps, including standards-based units, that encompass our desired outcomes for students, rigorous common assessments, and resources available in the district
- Pilot structures that allow teachers time to collaborate to improve student achievement
- Support the work of teacher leaders through time, training, and professional development to create a system of sustainability for teaching and learning needs
- Take decisive and collaborative action to assess the long-term impact of declining enrollment on available revenues and other resources, and to develop strategies to meet the challenges of decreasing enrollment and underused school facilities
- Create a professional development committee to help balance state initiatives and teacher needs
- Form a strategic planning committee to address a new District Improvement Plan (DIP)

Projected Elementary Class Sizes – FY17

Ashby Elem School	Section 1	Section 2	Section 3	Section 4	Section 5	Section 6	Section 7	Average Class Size
Kindergarten	20	20						20
Grade 1	17	16						16.5
Grade 2	20	20						20
Grade 3	20	20						20
Grade 4	25	25						25
Spaulding Memorial Elem. School	Section 1	Section 2	Section 3	Section 4	Section 5	Section 6	Section 7	Average Class Size
Kindergarten	23	23	23	23				23
Grade 1	21	20	21	20				20.5
Grade 2	21	21	21	22				21.25
Grade 3	24	24	24	24				24
Grade 4	17	18	18	18	18			17.8
Varnum Brook Elem School	Section 1	Section 2	Section 3	Section 4	Section 5	Section 6	Section 7	Average Class Size
Kindergarten	22	22	22	22	22			22
Grade 1	19	20	20	21	21			20.2
Grade 2	21	21	22	22	23			21.8
Grade 3	21	21	22	23	23			22
Grade 4	22	22	22	22	23	23		22.33

Projected Middle School Average Class Size – FY17

Hawthorne Brook Middle School	Average Class Size
Grade 5	22.3
Grade 6	18
Grade 7	23
Grade 8	20.2

Nissitissit Middle School	Average Class Size
Grade 5	24
Grade 6	24
Grade 7	20.8
Grade 8	24.6

Capital Planning FY17

Priority A

- VBES/AES ~ Intercom and phone repairs
- HBMS ~ Classroom repairs
- HBMS ~ Playfield renovations
- NMRHS ~ Garage repairs
- HBMS/NMS ~ Roof top HVAC unit repairs – Mechanical study to address all units at one time

Priority B

- AES ~ Feasibility study of materials in Ashby Elementary School addition
- VBES ~ Tennis court demolition
- HBMS ~ Mower/tractor- funded through facility use revolving account

Highlights of FY17 Budget

- **Administration Changes:**

- Restore Director of Human Resources position ~ increase of \$45,733

- Legal costs ~ increase of \$35,000

- Aspen Special Education Software conversion ~ one time increase of \$22, 000

- **Instructional Changes:**

- Ashby Elementary School Steps Teacher and paraprofessional ~ \$80,000

- Part-time pre-school coordinator at Squannacook Early Childhood Center ~ \$38,000

- .5 pre-school teacher at Squannacook Early Childhood Center to address fluctuating enrollment ~ \$35,000

- .2 speech and language pathologist at Spaulding Memorial School ~ \$18,000

- Contractual Salary Estimates (in negotiations)

- Increase in paraprofessional budget line due to anticipated reduction in Federal grant funding (Kindergarten support staff back to full capacity) ~ \$160,000

- Classroom supplies & textbooks ~ applied formula for consistency across schools ~ textbooks increased \$5460 and classroom supplies \$10,348

- **Pupil Services:**

- Transportation ~ savings due to reduction of 1 bus and state aid increase ~ savings \$50,000

- Increase in Guidance/Mental Health Personnel ~ .5 FTE at SMS , .5 at HBMS, .5 FTE at NMS and .6 FTE at the NMRHS ~ \$175,000

- School Resource Officer 1.0 FTE ~ \$80,000

Highlights of FY 17 Budget

- **Technology:**

- Increase in bandwidth from 500MB to 2GPS ~ \$65,000

- Increase in hardware to maintain established 5 year refresh ~ \$80,000

- **Plant & Facilities:**

- HVAC anticipated repairs ~ \$25,000

- Increase in building security line item to address changes needed at schools ~ \$26,000

- Telephone increase due to ERATE changes and support agreement ~\$14,000

- **District Wide:**

- Changes in Health Insurance 8.3% for Tufts & Harvard Pilgrim and 0% for Fallon ~ Net increase is 6.31% ~ increase of \$61,000

- Retiree Health Care ~ GIC vote to take place March 2nd ~ planned increase of \$118,000

- Special Education -Out of District placement increases (Private Schools \$83, 000, Collaborative Schools \$ 61,000)

NORTH MIDDLESEX REGIONAL SCHOOL DISTRICT

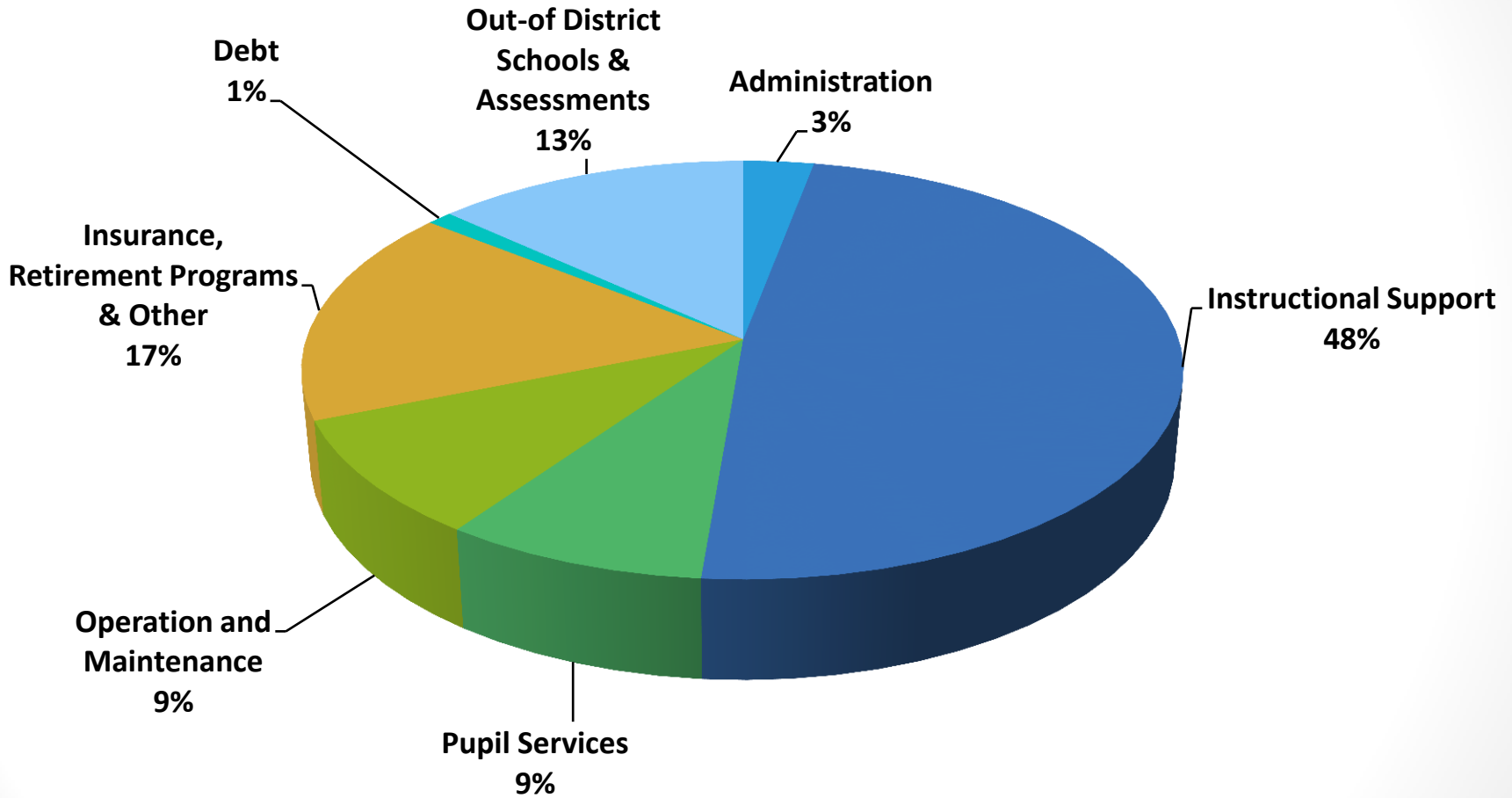


Fiscal Year 2017 Proposed Budget - 2-22-16

Appropriation Category	FY15 Actual Expended	FY16 Adopted Budget	FY16 Expenses and Encumbrance to date	FY17 Proposed Budget	% diff over FY16 Budget	FY17 FTE Proposed
Administration	\$1,277,623	\$1,302,666	\$1,212,384	\$1,446,411	11.03%	14.60
Instructional Support:	\$22,326,148	\$22,664,044	\$20,775,277	\$23,526,110	3.80%	376.11
<i>Instructional Leadership</i>	\$1,998,346	\$2,102,027	\$2,107,195	\$2,269,824	7.98%	24.50
<i>Classroom & Specialist Teachers</i>	\$16,388,219	\$16,525,569	\$15,400,748	\$16,848,138	1.95%	245.20
<i>Other Teaching Services</i>	\$3,198,262	\$3,077,976	\$2,694,079	\$3,356,380	9.05%	106.41
<i>Professional Development</i>	\$92,980	\$192,550	\$28,247	\$162,550	-15.58%	-
<i>Instructional Materials, Equipment & Technology</i>	\$648,341	\$765,922	\$545,009	\$889,218	16.10%	-
Pupil Services:	\$3,731,334	\$3,907,965	\$3,558,303	\$4,117,182	5.35%	31.70
<i>Guidance, Counseling & Testing</i>	\$1,028,399	\$1,189,231	\$1,037,775	\$1,325,074	11.42%	19.00
<i>Pupil Services</i>	\$2,702,936	\$2,718,734	\$2,520,528	\$2,792,108	2.70%	12.70
Operations & Maintenance	\$3,738,698	\$4,227,767	\$3,209,370	\$4,425,745	4.68%	28.78
Insurance, Retirement Programs & Other	\$7,037,785	\$7,906,440	\$7,310,095	\$8,189,288	3.58%	4.00
Debt	\$646,545	\$770,766	\$573,818	\$518,927	-32.67%	-
Out-of District Schools & Assessments	\$6,010,323	\$6,301,616	\$4,247,164	\$6,443,845	2.26%	-
Total General Fund Appropriation	\$44,768,456	\$47,081,263	\$40,886,411	\$48,667,507	\$1,586,244	455.18

Total increase of 3.37%

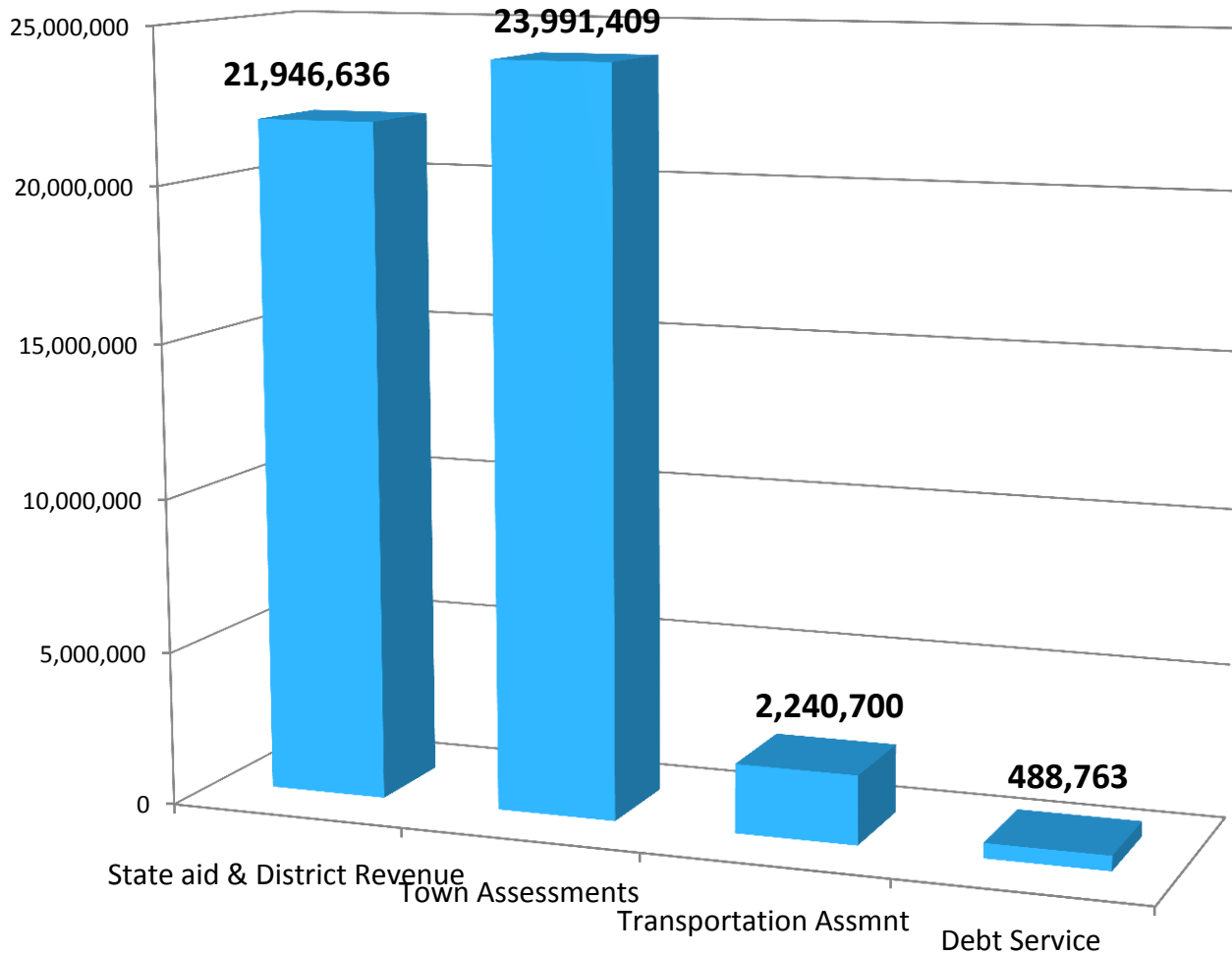
FY2017 Budget \$48,667,507



Assumptions in FY17 Budget

- **State Aid Revenue:** Governor's numbers used to compute assessments, Chapter 70 funding, projected transportation reimbursement
- **Charter School and School Choice Reimbursements:** ~ estimated figures
- **Salaries:** Collective Bargaining Agreements not settled. General assumption on salaries for teachers, paraprofessionals, nurses and other non-represented contracts
- **Health Insurance :** GIC rates to be set on 3/2/16
- **Grants:** Assumes reduction of Federal IDEA Special Ed Grant as well as State Kindergarten Grant
- **Utilities:** Natural Gas & Electric estimates of usage ~ contract in place until 12/31/17
- **Special Education:** Special Education placements and changes ~ Use \$973,391 of Circuit Breaker funds based on 70% reimbursement for FY16 costs
- **Charter School Assessments and School Choice Assessments:** ~ estimated figures

Funding Sources for the FY2017 Budget



State Revenue/ District Revenue – FY17

	FY16	FY17	Change	Percent
STATE AID REVENUE	Budget	Projected	FY16 to FY17	FY16 to FY17
Chapter 70 Aid	19,908,883	19,991,993	83,110	0.42%
Chapter 71 Transportation Aid	686,732	869,000	182,268	26.54%
Charter Reimbursement	100,978	110,606	9,628	9.53%
Total State Aid Revenue	20,696,593	20,971,599	275,006	1.33%
	FY16	FY17	Change	Percent
DISTRICT REVENUE	Budget	Projected	FY16 to FY17	FY16 to FY17
Excess & Deficiency (E&D)	300,000	300,000	0	0.00%
Medicaid Reimbursement	180,000	200,000	20,000	11.11%
School Choice	469,568	467,037	-2,531	-0.54%
Investment Income	8,000	8,000	0	0.00%
Other				
Total District Revenue	957,568	975,037	17,469	1.82%

Total State and Local Revenue to Support FY17 Budget -
\$21,946,636



Projected Local Revenue - FY2017

LOCAL REVENUE	FY16	FY17	Change	Percent
<i>Minimum Local Contribution</i>	Budget	Projected	FY16 to FY17	FY16 to FY17
Ashby	2,157,185	2,136,386	-20,799	-0.96%
Pepperell	8,530,691	8,780,443	249,752	2.93%
Townsend	6,581,584	6,350,163	-231,421	-3.52%
<i>Total Minimum Contribution</i>	17,269,460	17,266,992	-2,468	-0.01%
	FY16	FY17	Change	Percent
<i>Above Minimum Local Contribution</i>	Budget	Projected	FY16 to FY17	FY16 to FY17
Ashby	612,277	823,232	210,955	34.45%
Pepperell	2,421,410	3,266,436	845,026	34.90%
Townsend	1,954,913	2,634,749	679,836	34.78%
<i>Total Above Minimum Contribution</i>	4,988,600	6,724,417	1,735,817	34.80%
	FY16	FY17	Change	Percent
<i>Total Operating Assessment</i>	Budget	Projected	FY16 to FY17	FY15 to FY16
Ashby	2,769,462	2,959,618	190,156	6.87%
Pepperell	10,952,101	12,046,879	1,094,778	10.00%
Townsend	8,536,497	8,984,912	448,415	5.25%
<i>Total Operating Assessment</i>	22,258,060	23,991,409	1,733,349	7.79%

Transportation Assessment & NET Local Revenue

	FY16	FY17	Change	Percent
<i>Transportation Assessment</i>	Budget	Projected	FY16 to FY17	FY16 to FY17
Ashby	298,611	274,316	-24,295	-8.14%
Pepperell	1,180,935	1,088,437	-92,498	-7.83%
Townsend	953,422	877,947	-75,475	-7.92%
Total Transportation Assessment	2,432,968	2,240,700	-192,268	-7.90%
	FY16	FY17	Change	Percent
TOTAL LOCAL REVENUE	Budget	Projected	FY16 to FY17	FY16 to FY17
Ashby	3,068,073	3,233,934	165,861	5.41%
Pepperell	12,133,036	13,135,316	1,002,280	8.26%
Townsend	9,489,919	9,862,859	372,940	3.93%
Total Local Revenue	24,691,028	26,232,109	1,541,081	6.24%

Good News here !

Debt Service FY2017

**** Draft Only for Debt Service**

<i>Long-term Debt Assessment</i>				
Ashby	55,228	75,440	20,212	36.60%
Pepperell	570,592	357,244	-213,348	-37.39%
Townsend	110,253	56,078	-54,175	-49.14%
Total Long-Term Debt Assessment	736,073	488,763	-247,310	-33.60%

DESE – State Education Formula Highlight

Preliminary Contribution

Increase last year's required local contribution by the municipality's Municipal Revenue Growth Factor (MRGF)

- Calculated annually by the Department of Revenue
- Quantifies the most recent annual percentage change in each community's local revenues, such as the annual increase in the Proposition 2½ levy limit, that should be available for schools

Required Contribution

If the preliminary contribution is above the target, reduce by the effort reduction percent (70% in FY17).

If the preliminary contribution is **below by less than 2.5%**, the preliminary contribution becomes the new requirement.

If the preliminary contribution is **below by more than 7.5%**, an additional 2% is added to the preliminary contribution. For those **below by between 2.5 and 7.5%**, 1% is added.

	Municipal Growth Factor %	70% Reduction in Effort
Ashby	3.24%	\$ (112,037)
Townsend	4.03%	\$ (420,873)
Pepperell	3.36%	\$ (60,885)

Enrollment by Town

2017 Projected	Enrollment	Apportionment
Ashby	404	12.24%
Pepperell	1,603	48.58%
Townsend	1,293	39.18%
Total	3,300	100%

2016 Budgeted	Enrollment	Apportionment
Ashby	420	12.27%
Pepperell	1,661	48.54%
Townsend	1,341	39.19%
Total	3,422	100%

FY2017 Budget Drivers/Challenges Summary

- 
- Student Supports

- 
- Facilities

- 
- Pending Collective Bargaining and Non-represented Personnel Agreements

Input Welcome

- Questions/Comments
- Email comments/questions to
 - info@nmrsd.org
- Call 978-597-8713 x 1404